

## London Borough of Enfield

### General Purposes Committee

Meeting Date – 14<sup>th</sup> January 2021

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**Subject:** Meridian Water Risk Register

**Cabinet Member:** Cllr Caliskan

**Executive Director:** Place

**Key Decision:** N/A

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#### Purpose of Report

1. The purpose of the report is to provide the meeting with an overview of the Meridian Water risk register which is appended to this report.

#### Proposal(s)

2. That the Meridian Water risk register is noted.

#### Reason for Proposal(s)

3. Meridian Water is a major regeneration project of national significance and profile. The total development value of the project is estimated at £6 billion and the Council's investment into the project over the project's lifetime is expected to be £1 billion. The project has the strategic objective of delivering 10,000 homes and 6,000 jobs in addition to transport and social infrastructure. The project delivers a number of objectives within the Council Plan.
4. It is therefore appropriate for the risks associated with delivering a project of this scale and complexity to be reviewed annually at the General Purposes Committee and for feedback be used to improve the risk register.

#### Relevance to the Council Plan

##### **Good homes in well-connected neighbourhoods**

5. Meridian Water is responsible for delivering 10,000 homes in addition to a major infrastructure works including improved rail, roads and bridges.

##### **Sustain strong and healthy communities**

6. A top priority is for local people to be the principal beneficiaries of the growth of the project. The project will deliver a health centre in phase 1 and improve health and wellbeing outcomes for local people.

##### **Build our local economy to create a thriving place**

7. In 2020 the Meridian Water employment strategy was approved setting out a plan to deliver 6,000 jobs in addition to training opportunities and financial benefits to local companies.

### **Background**

8. The Meridian Water risk register is reviewed and updated on a monthly basis by members of the Meridian Water Team and other members of the Council. The risk register is brought to the Meridian Water Executive Board, chaired by the CEO, approximately twice yearly.
9. The risk register contains the strategic risks for the project, individual project risks are managed via highlight reports by the project managers.

### **Main Considerations for the Council**

10. To note and comment on the contents of the risk register including on the valuation of the risks and whether there are any strategic risks that are not contained within the risk register.

### **Safeguarding Implications**

11. N/A

### **Public Health Implications**

12. N/A

### **Equalities Impact of the Proposal**

13. An equalities and diversity action plan for the project has been prepared.

### **Environmental and Climate Change Considerations**

14. This is covered by the Meridian Water Environmental Sustainability Strategy. Relevant risks are covered within the risk register.

### **Risks that may arise if the proposed decision and related work is not taken**

15. N/A

### **Risks that may arise if the proposed decision is taken and actions that will be taken to manage these risks**

16. N/A

### **Financial Implications**

17. N/A

## **Legal Implications**

18. N/A

## **Workforce Implications**

19. N/A

## **Property Implications**

20. N/A

## **Other Implications**

21. N/A

## **Options Considered**

22. N/A

## **Conclusions**

23. The Meridian Water risk register is presented for review and feedback and to provide assurance that the key risks are being well monitored and managed.

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Date of report

## **Appendices**

### **Meridian Water Risk Register (Part 2)**

## **Background Papers**

The following documents have been relied on in the preparation of this report: